Annual Report Fiscal Year 2012

Seeing Beyond the Horizon
The First Year of HealthCare Chaplaincy’s Second Half Century
Table of Contents

2 From the Chairman and the President & CEO
4 2012 At-A-Glance/Staff Honors
5 Clinical Staff and Partners
6 From the Executive Vice President & COO
8 Two Leading Bioethicists Receive HealthCare Chaplaincy’s Pioneer Medal for Outstanding Leadership in Health Care at Annual Convocation
9 Treasurer’s Report
10 2012 Financial At-a-Glance
13 Officers/Board of Trustees
14 Chairman Emeritus /Life Trustees/President’s Advisory Council/Marketing Advisory Council
16 HealthCare Chaplaincy 50th Anniversary Gala
19 Gifts from Institutions
20 Gifts from Individuals/Gifts in Kind
23 In Honor of/In Memory of
25 Hope and Remembrance Society
26 HealthCare Chaplaincy Staff
From the Chairman and the President & CEO

From time immemorial, the horizon has always presented limits and challenges.

Early European voyagers took up the challenge by sailing West across the sea in the face of the prevailing “wisdom” that the earth was flat, risking the possibility of going over the edge into some unknowable abyss. In the year 1000, Leif Ericson set sail to find land rumored to exist to the West, beyond the horizon. After months with nothing but sea as the limit of sight, the horizon finally offered up Newfoundland. Not only was the Earth not flat, but it held undiscovered riches.

In the 1933 novel, *Lost Horizon*, author James Hilton conjured up a mythical kingdom he named Shangri-La that lay hidden in a valley beyond virtually impassible mountains. It was a secret Eden where illness was unknown and people lived to unimaginable ages in peace and contentment.

What challenge lies beyond the horizon today as the next generation of HealthCare Chaplaincy pioneers move into the second half-century of its own history? How will HealthCare Chaplaincy pursue its mission of helping people find meaning and be comforted as they and their loved ones confront the limits imposed by debilitating progressive illnesses?

Just beyond that horizon is the growing field of palliative care where transdisciplinary teams of physicians, nurses, chaplains, and social workers are finding inventive ways to work together to relieve the patient’s suffering and improve the quality of life.

While the medical horizon has been focused on advances in treatments, technology and drugs, all of which are designed to care for the body, we welcome modern health care’s increasingly strong embrace of the importance of treating the spiritual side of the patient as well.

Today there are more and more Americans living with serious and chronic illnesses. As a result there are more and more families facing the overwhelming burdens of care giving. “Palliative care teams are transforming the care of serious illness in this country because they address a fragmented health care system and put control and choice back into the hands of the patient and family,” says Diane E. Meier, MD, director of the national nonprofit Center to Advance Palliative Care.

Being able to see beyond the horizon has given us a firm realization of the importance of having a sufficient number of chaplains trained to be members of the palliative care teams. To accomplish that, HealthCare Chaplaincy has greatly increased its commitment to education and research with the addition of two of the world’s leading palliative care experts.
Linda Emanuel, M.D., Ph.D. has joined HealthCare Chaplaincy as senior vice president for research and education. Dr. Emanuel is also co-principal investigator of the “Growing the Field of Chaplaincy Research in Palliative Care” project, funded by the John Templeton Foundation and managed by HealthCare Chaplaincy. It is the largest research project ever initiated in the field of professional chaplaincy.

Richard A. “Tony” Powell has joined as our deputy director for research. He comes to us from Kampala, Uganda, where he founded the African Palliative Care Research Network, bringing together researchers from Europe and North America to build the nascent field on the continent.

The theme of this Annual Report, “Seeing Beyond the Horizon,” is the next step in implementing our strategic plan.

In 2009 we talked about “Shaping the Future of Health Care,” and we announced our plans to build the nation’s first National Center for Palliative Care Innovation.

In 2010 we defined palliative care and focused on our vision of providing outcomes-oriented, spirit-centered palliative care to patients with life-altering progressive illness. We saw palliative care as the prism through which HealthCare Chaplaincy envisions its future.

In 2011 our theme was “Imagine. Innovate. Inspire.” and we received a truly inspiring $3 million grant from the John Templeton Foundation to take the lead in creating a sustainable national research collaborative that brings other medical and social scientists together with chaplains to expand knowledge through palliative care research focused on chaplaincy care.

As we complete the first year of our second half century, we see the horizon not as a limit but as a welcome challenge. By engaging the challenge, we are preparing for a promising future where professional chaplains will play increasingly more important roles in shaping the way we care for people and promote their healing and wholeness.

T. Michael Long
Chairman

The Rev. Dr. Walter J. Smith, S.J.
President & Chief Executive Officer
2012 At-A-Glance

HealthCare Chaplaincy in New York is the leading multifaith organization for the integration of spiritual care within health care and palliative care through research, professional education and clinical practice. It provides professional chaplaincy services—one of the most cost-effective resources to increase patient, family, and staff satisfaction—in major metro New York hospitals and long-term care facilities. Since 1961 it has helped close to 6 million patients, loved ones and hospital staff find meaning and comfort—whatever their beliefs, values or culture. It is developing the National Center for Palliative Care Innovation, including an enhanced assisted living residence. Palliative care relieves suffering and matches treatment to what the patient and family choose.

**Professional Chaplaincy Care Services**

<table>
<thead>
<tr>
<th>Service</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient Visits</td>
<td>165,734</td>
</tr>
<tr>
<td>2011-2012 Referrals</td>
<td>21,904</td>
</tr>
<tr>
<td>Partner Institutions</td>
<td>12</td>
</tr>
</tbody>
</table>

**Education**

<table>
<thead>
<tr>
<th>Unit Offered</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinical Pastoral Education Units</td>
<td>131</td>
</tr>
<tr>
<td>Students enrolled in CPE</td>
<td>119</td>
</tr>
<tr>
<td>Students in Jewish Leadership Programs</td>
<td>55</td>
</tr>
</tbody>
</table>

**Research**

<table>
<thead>
<tr>
<th>Publication</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peer-reviewed articles published</td>
<td>1</td>
</tr>
<tr>
<td>Peer-reviewed articles submitted</td>
<td>7</td>
</tr>
<tr>
<td>Articles published since 2002</td>
<td>92</td>
</tr>
</tbody>
</table>

The Spears Research Institute publishes original studies on spirituality and health in national peer-reviewed journals. These journals span a number of professional disciplines, such as chaplaincy care, medicine, psychiatry, psychology, and nursing.

**Consulting**

Consultation services were provided to:

- Center to Advance Palliative Care, New York, NY
- City of Hope National Medical Center, Duarte, CA
- George Washington Institute for Spirituality and Health, Washington, DC
- Howard County Medical Center, Columbia, MD
- MD Anderson Cancer Center, Houston, TX
- US Navy Bureau of Medicine and Surgery, Washington, DC
- Westchester County Medical Center, Valhalla, NY

**Clinical Staff and Faculty**

36
Partner Institutions and Clinical Staff: FY2012

Beth Israel Medical Center
The Rev. Paul W. Rickert
Rabbi Dr. Bonita E. Taylor

Memorial Sloan-Kettering Cancer Center
The Rev. Jill Bowden
The Rev. Christine Davies
Sister Elaine Goodell, P.B.V.M.
Al-Hajji Imam Yusuf H. Hasan
Rabbi Harry Rothstein

New York Hospital Queens
Rabbi Maurice Appelbaum
Chaplain Elaine Chan
Rabbi David M Keehn
The Rev. Eun Joo Kim

NYU Langone Medical Center
The Rev. David Fleenor
Chaplain Holly Gaudette
Rabbi Carol Gould

North Shore University Hospital *
The Rev. Thewodros Asfaw
The Rev. Jon Overvold
The Rev. Kimberli Lile
Rabbi Daniel Coleman

St. John’s Riverside Hospital
The Rev. Sarah Fogg, Ph.D.
Chaplain Osvaldo Tanon

* The contract with this North Shore-LIJ Health System institution terminated August 2012.
As HealthCare Chaplaincy (HCC) embarks on its 52nd year of service, we find ourselves in a rapidly changing health care environment, one which is undergoing a major paradigm shift from a fee for service model to one in which payments will be made to health care providers based on the value of the service delivered. What does this mean for chaplaincy care? First and foremost, chaplaincy care must deliver demonstrable value to the health care consumer and must be recognized by health care administrators as part of the value proposition of health care. Secondly, chaplains need to be integrated into the health care team as team members who are important and essential to the care of the whole person.

Given that quantitative research on the impacts of chaplaincy care is almost non-existent, HealthCare Chaplaincy has developed a national research agenda. The first wave of this research has been funded by a $3 million grant from the John Templeton Foundation to support six national research projects. The goal of this research collaborative is to lay the groundwork for demonstrating the efficacy of chaplaincy care in palliative care. Led by Linda Emanuel, MD, PhD, and HCC Senior Consultant the Rev. George Handzo, this important project will, we believe, help to launch a focused research agenda to make the case for addressing the spiritual needs of health care consumers and their families and to underscore the value proposition of chaplaincy services.

Given that quantitative research on the impacts of chaplaincy care is almost non-existent, HealthCare Chaplaincy has developed a national research agenda. The first wave of this research has been funded by a $3 million grant from the John Templeton Foundation to support six national research projects. The goal of this research collaborative is to lay the groundwork for demonstrating the efficacy of chaplaincy care in palliative care. Led by Linda Emanuel, MD, PhD, and HCC Senior Consultant the Rev. George Handzo, this important project will, we believe, help to launch a focused research agenda to make the case for addressing the spiritual needs of health care consumers and their families and to underscore the value proposition of chaplaincy services.

2012 saw the first time HCC had a publication in a mainstream medical journal, BioMed Central - “A national study of chaplaincy services and end-of-life outcomes.” This study, funded by the Fannie E. Rippel Foundation, analyzed data from 3,500 hospitals across the U.S., and found that those with chaplaincy services had statistically fewer deaths in hospitals and more referrals to hospice services than did hospitals without chaplaincy services.

The cornerstone of HealthCare Chaplaincy’s service model continues to be our clinical practice in which we partner with New York metropolitan area health care institutions providing professional chaplaincy services and chaplaincy education. With these living laboratories, in which we serve over 200,000 patients and family members each year and educate 150 chaplaincy students, HCC builds its continually evolving model of best practices in chaplaincy care. In 2012, this model is broader than ever before, including not only direct care of patients, but also:

- organizing family meetings particularly in the face of life threatening illnesses
- participation in ethics committees
- leading cultural competence training for staffs
- supporting health care staff members
- leading bereavement programs
- coordinating the work of community clergy members in the hospitals
- leading substance abuse and mental health groups

With the leadership of Jess Geevarghese, MSW, MBA, as Director of Clinical and Academic Affairs Support Services, HCC is launching pilot projects to demonstrate roles chaplains can play in more effective discharge planning and service approaches to improve the patient experience.

Importantly, with HCC’s reframed mission: “To improve the effectiveness and efficiency of health care through the innovative ways chaplains promote and advance palliative care research, education and practice,” HCC has focused considerable energies on preparing chaplains to be full participants on palliative care teams. In 2012, HCC pioneered the first specialty education for professional chaplains – launching an on-line course in palliative care. Over 75 chaplains across the country participated in this “beta test” curriculum which is now being refined to be offered more broadly. Working with the Association of
Professional Chaplains (APC), competencies have been developed that will be the subject of a certification process led by the Board of Chaplaincy Certification (BCCI), an arm of the APC. As palliative care becomes more recognized by both health care providers and consumers and their families as an important service, HCC is leading the way to ensure that chaplains are well prepared to participate fully in palliative care teams.

HCC continues to lead the way in educational innovation in Clinical Pastoral Education (CPE), the traditional vehicle for training chaplains. With the leadership of the Rev. John Valentino, HCC’s CPE programs are being assessed to determine how to offer them more effectively and how to reach a broader range of non-traditional students, particularly those of faith groups which have not been heretofore considered mainstream; but which are growing in ascendency. In sum, on all fronts, HCC is seeking innovative ways to provide meaningful spiritual support services to health care consumers, their families and the providers themselves. Robert Wolf, JD, HCC’s Senior Vice President for Innovation and Development, is leading explorations into ways that HCC can begin to serve populations in long term care residences, returning Afghan and Iraqi veterans, and hospice patients. In each of these areas, professional chaplaincy has not been a part of the service delivery paradigm but is much needed. Robert represents HCC on The Coalition to Transform Advanced Care (C-TAC), founded by Bill Novelli, former CEO of AARP, which is seeking to advance the role of spirituality in palliative care.

In addition, HCC has forged a relationship with Leading Age, the trade organization representing 5,400 long term care providers across the U.S. to begin to build roles for professional chaplains in long term care.

Communications and Publications

Under the leadership of consultant/managing editor the Rev. Sue Wintz, HCC publishes the online professional journal PlainViews® twice a month. Its paid subscribers have grown to over 2,200. In addition, HCC publishes periodically The Soul of Bioethics e-newsletter, edited by Rick Moody, PhD, director of academic affairs for AARP.

Director of marketing and communications Jim Siegel, MBA, and his team oversee a strong communications program. The HCC Today e-newsletter twice monthly reaches more than 4,800 subscribers. Jim, together with other members of the marketing and communications and clinical staff, have developed a comprehensive presence in social media (Facebook, Twitter, and LinkedIn) that has established HCC as the leading voice for multifaith spiritual care in health care and palliative care in these important communications channels.

HCC has published a comprehensive chaplaincy volunteer training manual which has sold more than 135 copies to professionals in the U.S., England, Canada, and Australia.

Summary

HCC has met a number of challenges over the past two years in terms of focusing our chaplaincy care, education and research on health care priorities to make the case for chaplaincy as an essential component of the health care delivery system. The Affordable Care Act provides an important opportunity for HCC to explain and demonstrate the key roles that chaplains play in delivering quality patient-centered care.

In FY 2012, HCC has carefully managed resources through extraordinary staff effort and strategic focus. In FY 2013, HCC will continue to face challenges as health care organizations deal with tighter budgets, more consolidation into health care systems, and ever increasing costs. HCC is positioning itself to serve as a partner and resource to the health care sector by demonstrating the value and effectiveness of chaplaincy services in meeting patient care goals and the importance of spiritual care in the delivery of patient centered health care.

Claire H. Altman
Executive Vice President and Chief Operating Officer
Two Leading Bioethicists Receive HealthCare Chaplaincy's Pioneer Medal for Outstanding Leadership in Health Care at Annual Convocation

Friends and colleagues filled the sanctuary of Saint Peter’s Church in May 2012 to attend HealthCare Chaplaincy’s annual Convocation. Honored with the Pioneer Medal were Edmund D. Pellegrino, M.D., M.A.C.P., one of the founders of medical bioethics, former president of the Catholic University of America and former dean of the school of medicine at Stony Brook University, and Stephen G. Post, Ph. D., director for the Center for Medical Humanities, Compassionate Care and Bioethics, Stony Brook University.

HealthCare Chaplaincy’s Pioneer Medal recognizes the singular accomplishments of an individual whose seminal research and/or innovative practice shape the way we think about and understand the complex and critical issues in contemporary health care.

**Dr. Pellegrino** is professor emeritus of medicine and medical ethics at the Center for Clinical Medical Ethics at Georgetown University Medical Center. He also served as chairman of the President’s Council on Bioethics in Washington, DC. He was the John Carroll professor of medicine and medical ethics and the former director of the Kennedy Institute of Ethics, the Center for the Advanced Study of Ethics at Georgetown University, and the Center for Clinical Bioethics. In addition he was the dean of the school of medicine and vice president for health sciences at the State University of New York Health Sciences Center, Stony Brook. Dr. Pellegrino is the author of over 575 published items in medical science, philosophy, and ethics and a member of numerous editorial boards. He is the author or co-author of twenty books, and the founding editor of the *Journal of Medicine and Philosophy*. He is a distinguished fellow with The Center for Bioethics & Human Dignity.

**Dr. Post** (www.stephengpost.com) is a bestselling author of *The Hidden Gifts of Helping: How the Power of Giving, Compassion, and Hope Can Get Us Through Hard Times*. Post is professor of preventive medicine, and founding director of the Center for Medical Humanities, Compassionate Care, and Bioethics at Stony Brook University School of Medicine (www.stonybrook.edu/bioethics). He was previously professor of Bioethics, Religion and Philosophy, School of Medicine, Case Western Reserve University. Post is president of the Institute for Research on Unlimited Love (www.unlimitedloveinstitute.com).
HCC was successful in driving a $0.5 million increase in net Wholeness of Life Dinner revenue in fiscal 2012. Total support and revenue, excluding interest, dividends and net investment income, decreased $0.4 million to $5.4 million in fiscal 2012. The decrease in revenues from the prior year is attributable to a nearly $1 million contribution bequest in fiscal 2011 which was not repeated in fiscal 2012.

As contemplated a year ago, the turbulence in the global economy adversely impacted the performance of HCC’s investment portfolio with an overall loss for fiscal 2012 of 0.9%. Although this performance exceeded the asset class benchmarks, it was nevertheless a disappointment as the Chaplaincy looks to fund a portion of its operating expenses from the earnings of the investment portfolio.

Operating expenses grew slightly, up 3% from last year, largely relating to spending associated with the $3 million grant awarded by the John Templeton Foundation in August 2011. This grant represents the largest investment in empirical research in the field of professional chaplaincy and HCC is delighted to lead this endeavor.

HealthCare Chaplaincy continues pursuing its bold vision to lead in the field of spirit centered palliative care with the development of the National Center for Palliative Care Innovation. It proceeds with a watchful eye on the financial landscape, mindful of the balance between the short term operating goals and the longer term strategic objectives.

Jude A. Curtis
Treasurer
2012 Financials At-a-Glance

Support and Revenue

- Contributions: 30.80%
- Service Income: 39.13%
- Investment Income: 20.28%
- Educational Fees: 9.79%

Total Expenses

- Program Expenses: 75.04%
- Management & general: 17.32%
- Advancement: 7.64%

Net Assets

- Unrestricted: 74.95%
- Temporarily Restricted: 6.61%
- Permanently Restricted: 18.44%
## 2008-2012 Statement of Financial Activities

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundations and trusts</td>
<td>$691,174</td>
<td>$604,084</td>
<td>$530,125</td>
<td>$105,100</td>
<td>$44,025</td>
</tr>
<tr>
<td>Corporations</td>
<td>5,850</td>
<td>1,386</td>
<td>25,150</td>
<td>7,500</td>
<td>60</td>
</tr>
<tr>
<td>Religious organizations</td>
<td>1,950</td>
<td>13,650</td>
<td>29,930</td>
<td>7,900</td>
<td>4,000</td>
</tr>
<tr>
<td>Individuals/estates</td>
<td>551,915</td>
<td>1,432,382</td>
<td>611,576</td>
<td>936,856</td>
<td>1,445,320</td>
</tr>
<tr>
<td>Special event revenue</td>
<td>1,027,666</td>
<td>683,260</td>
<td>1,053,281</td>
<td>2,862,277</td>
<td>1,421,030</td>
</tr>
<tr>
<td>Less direct expenses of special event</td>
<td>(176,395)</td>
<td>(138,407)</td>
<td>(164,642)</td>
<td>(234,937)</td>
<td></td>
</tr>
<tr>
<td>Service revenue</td>
<td>2,670,528</td>
<td>2,324,333</td>
<td>2,706,263</td>
<td>2,862,277</td>
<td>1,421,030</td>
</tr>
<tr>
<td>Educational fees</td>
<td>534,385</td>
<td>505,183</td>
<td>391,339</td>
<td>56,425</td>
<td></td>
</tr>
<tr>
<td>Investment income allocated for operations (1)</td>
<td>1,384,535</td>
<td>2,589,770</td>
<td>(4,450,009)</td>
<td>(3,007,949)</td>
<td></td>
</tr>
<tr>
<td>Change in value of charitable remainder trusts</td>
<td>(176)</td>
<td>279,484</td>
<td>57,219</td>
<td>(226,416)</td>
<td>(57,304)</td>
</tr>
<tr>
<td>Contributed services</td>
<td>89,950</td>
<td>91,000</td>
<td>1,220</td>
<td>173,989</td>
<td>79,344</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>43,626</td>
<td>51,641</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>6,825,008</td>
<td>8,437,766</td>
<td>8,816,963</td>
<td>883,521</td>
<td>(15,049)</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Clinical Services</td>
<td>2,460,682</td>
<td>2,361,269</td>
<td>2,561,471</td>
<td>2,469,992</td>
<td>1,157,662</td>
</tr>
<tr>
<td>Education</td>
<td>1,525,755</td>
<td>1,952,514</td>
<td>1,590,257</td>
<td>1,994,857</td>
<td>990,531</td>
</tr>
<tr>
<td>Research</td>
<td>765,139</td>
<td>570,809</td>
<td>678,480</td>
<td>953,642</td>
<td>375,571</td>
</tr>
<tr>
<td>Marketing and Communication</td>
<td>677,016</td>
<td>553,000</td>
<td>922,190</td>
<td>1,578,458</td>
<td>826,205</td>
</tr>
<tr>
<td>Total program services</td>
<td>5,428,592</td>
<td>5,437,592</td>
<td>5,752,398</td>
<td>6,996,949</td>
<td>3,349,969</td>
</tr>
<tr>
<td>Supporting services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>1,252,627</td>
<td>994,695</td>
<td>807,131</td>
<td>749,131</td>
<td>383,504</td>
</tr>
<tr>
<td>Advancement</td>
<td>552,628</td>
<td>589,543</td>
<td>731,624</td>
<td>852,876</td>
<td>427,038</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>1,805,255</td>
<td>1,584,238</td>
<td>1,538,755</td>
<td>1,602,007</td>
<td>810,542</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>7,233,847</td>
<td>7,021,830</td>
<td>7,291,153</td>
<td>8,598,956</td>
<td>4,160,511</td>
</tr>
<tr>
<td>Increase (decrease) in net assets before other changes in net assets and investment results, net of allocations to operations</td>
<td>(408,839)</td>
<td>1,415,936</td>
<td>1,525,810</td>
<td>(7,715,435)</td>
<td>(4,175,560)</td>
</tr>
<tr>
<td>Other changes in net assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment results, net of allocation to operations (1)</td>
<td>(1,612,182)</td>
<td>(47,788)</td>
<td>(732,614)</td>
<td>(369,820)</td>
<td></td>
</tr>
<tr>
<td>Increase (decrease) in net assets</td>
<td>(2,021,021)</td>
<td>2,626,657</td>
<td>1,478,022</td>
<td>(8,448,049)</td>
<td>(4,545,380)</td>
</tr>
<tr>
<td>Net assets, beginning of year as restated</td>
<td>25,066,487</td>
<td>23,573,510</td>
<td>22,095,488</td>
<td>30,543,537</td>
<td>35,088,917</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>23,045,466</td>
<td>26,200,167</td>
<td>23,573,510</td>
<td>22,095,488</td>
<td>30,543,537</td>
</tr>
</tbody>
</table>

(1) Beginning in FY2011, investment income has been allocated between operating and non-operating purposes. For prior years, investment income was fully included in operations;
## 2008-2012 Statement of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>FY 2012</th>
<th>FY 2011</th>
<th>FY 2010</th>
<th>FY 2009</th>
<th>FY 2008 (6 mos)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$666,326</td>
<td>$666,326</td>
<td>$267,119</td>
<td>$402,283</td>
<td>$234,004</td>
</tr>
<tr>
<td>Restricted cash</td>
<td>62,227</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments</td>
<td>14,084,962</td>
<td>16,392,912</td>
<td>15,873,638</td>
<td>14,736,213</td>
<td>22,586,477</td>
</tr>
<tr>
<td>Accrued income receivable</td>
<td>366,231</td>
<td>384,429</td>
<td>489,751</td>
<td>574,289</td>
<td>448,557</td>
</tr>
<tr>
<td>Pledges and grants receivable, net</td>
<td>179,581</td>
<td>601,942</td>
<td>482,584</td>
<td>650,603</td>
<td>2,233,337</td>
</tr>
<tr>
<td>Due from affiliate</td>
<td>3,252,058</td>
<td>2,508,018</td>
<td>1,390,928</td>
<td>580,973</td>
<td></td>
</tr>
<tr>
<td>Prepaid expenses and other current assets</td>
<td>69,195</td>
<td>107,394</td>
<td>90,374</td>
<td>23,291</td>
<td>111,847</td>
</tr>
<tr>
<td>Beneficial interest in charitable remainder trusts (1)</td>
<td>131,125</td>
<td>1,264,981</td>
<td>985,497</td>
<td>928,278</td>
<td></td>
</tr>
<tr>
<td>Land, building and equipment, net</td>
<td>4,664,951</td>
<td>4,562,599</td>
<td>4,305,670</td>
<td>4,542,869</td>
<td>5,206,318</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$24,208,556</td>
<td>$26,488,601</td>
<td>$23,885,561</td>
<td>$22,438,799</td>
<td>$30,820,540</td>
</tr>
<tr>
<td><strong>Liabilities and net assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,109,530</td>
<td>$288,434</td>
<td>$312,051</td>
<td>$343,311</td>
<td>$277,003</td>
</tr>
<tr>
<td>Due to affiliate</td>
<td>53,560</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>1,163,090</td>
<td>288,434</td>
<td>312,051</td>
<td>343,311</td>
<td>277,003</td>
</tr>
<tr>
<td><strong>Net assets:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>16,921,027</td>
<td>18,710,663</td>
<td>15,756,212</td>
<td>15,471,966</td>
<td>19,304,671</td>
</tr>
<tr>
<td>Board Designated</td>
<td>352,498</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>17,273,525</td>
<td>18,710,663</td>
<td>15,756,212</td>
<td>15,471,966</td>
<td>19,304,671</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>1,522,819</td>
<td>3,302,609</td>
<td>3,630,403</td>
<td>2,436,627</td>
<td>7,053,271</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>23,045,466</td>
<td>26,200,167</td>
<td>23,573,510</td>
<td>22,095,488</td>
<td>30,543,537</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$24,208,556</td>
<td>$26,488,601</td>
<td>$23,885,561</td>
<td>$22,438,799</td>
<td>$30,820,540</td>
</tr>
</tbody>
</table>

(1) Charitable remainder trusts were consolidated with pledges and grants receivable, net in 2008.
### Board of Trustees

#### Officers
- **T. Michael Long**, Chairman  
  General Partner  
  Brown Brothers Harriman
- **The Rev. Walter J. Smith, S.J., Ph.D.**, President & CEO  
  HealthCare Chaplaincy
- **Michael H. Schoen**, Vice Chair  
  Former Managing Director  
  Credit Suisse
- **Mary E. Medina**, MSW, JD, Secretary  
  Executive Director  
  Center for Trustee Initiatives  
  Greater New York Hospital Association
- **Jude A. Curtis**, Treasurer  
  Chief Ethics & Compliance Officer  
  Pricewaterhouse Cooper LLP

#### Trustees
- **Scott C. Amrhein, M.P.H.**, Founding President of Continuing Care Leadership Coalition, an affiliate of the Greater New York Hospital Association
- **Wellington Chen**, Executive Director  
  The Chinatown Partnership
- **John S. Dyson**, Chairman  
  Milbrook Capital Management
- **Rita V. Foley**, Former Fortune 500 global President
- **Adam B. Frankel**, Senior Managing Director & General Counsel  
  Evercore Partners, Inc.
- **Daniel Goldin, MD**, Clinical Assistant Professor of Medicine  
  Weill Medical College of Cornell University
- **James C. Gorton**, Partner  
  Latham & Watkins LLP
- **Nicholas N. Haines**, Executive Vice President and COO  
  The Bromley Companies
- **Tasabur (Tas) Hasan**, Vice President  
  Deerpath Capital Management LP
- **Susan Spindler Jordan**, President  
  Susan Spindler Advertising
- **Susan L. Jurcivcs**, Senior Vice President, Global Retail CRM and Brand Marketing  
  Sony Corporation of America
- **Kate Kibler**, Former Vice President, Global Merchandising  
  Lands’ End
- **Burton Lehman**, Of Counsel & Founding Partner  
  Schulte Roth & Zabel LLP
- **Irene McGrath McCreery**, Former Head, Middle School  
  The Chapin School
- **Peter O’Driscoll**, Partner  
  Orrick, Herrington & Sutcliffe LLP
- **Elizabeth T. Peabody, LMSW**, Licensed Clinical Social Worker  
  Maria Droste Services
- **George E. Pine**, Former President and COO  
  Interp Corporation
- **Ellen J. Roth, LCSW**, Psychotherapist  
  Private Practice
- **Jeannette Watson Sanger**, Former Bookseller and Publisher  
  Currently practitioner of Healing Touch
- **Christine Schneider**, Executive Director, Consultant Relations  
  UBS Global Asset Management
- **Alan V. Schwartz**, President & CEO  
  Bernard Hodes Group
- **Michael Shaffer**, Executive Vice President & Chief Financial Officer  
  PVH Corp.
- **Andrew E. Slaby, M.D.**, Clinical Professor of Psychiatry  
  NYU School of Medicine
- **Mario J. Suarez**, Partner  
  Thompson Hine LLP
- **Suzanne Sunshine**, Principal  
  S. Sunshine & Associates
Chairman Emeritus
Lawrence J. Toal
Former Chairman, President & CEO
The Dime Savings Bank of New York, FSB

Life Trustees
Edith C. Bjornson
Consultant

The Rev. Dr. John S. Damm
Pastor Emeritus
Saint Peter’s Church

William W. Donnell
Private Investor

Donald J. Keller
Private Investor

Samuel C. Klagsbrun, M.D.
Executive Medical Director
Four Winds Hospitals

Charlotte Miller
Philanthropist

Ralph U. Price
Architect (Ret.)
Kevin Roche John Dinkeloo and Associates

William G. Spears
Principal
Spears Abacus Advisors LLC

Carolyn A. Twiname
Former Co-President
HealthCare Chaplaincy

The Rev. John D. Twiname
Former Co-President
HealthCare Chaplaincy

Rabbi Harlan J. Wechsler, D.D.
Senior Rabbi
Congregation Or Zarua

Edward D. Miller
Former President & CEO
AXA Financial, Inc.

Richard D. Parsons
Chairman & CEO
Time Warner Inc.

Jack Rudin
Chairman
Rudin Management Company, Inc.

Daniel R. Tishman
Chairman & CEO
Tishman Construction Corp.

Suzanne Wright
Co-Founder
Autism Speaks

Alan R. Yuspeh
Senior Vice President
Chief Ethics and Compliance Officer
Hospital Corporation of America

Marketing Advisory Council
Lisa Blumenstein
Strategic Planning Director
Euro RSCG Worldwide

Bonnie Catone
Recent Director of Communications
Treatment Research Institute

Richard Chesney
President
Healthcare Market Resources, Inc.

Mark Chmiel
President & Chief Marketing Officer
Circle Street, Inc.

Roger Chiocchi
Principal
The Brand Loft

Donna Cusano
Editor, North America
Telecare Aware

Laura deBuys
Director of Communications & Marketing
Institute for Student Achievement

Nancy Dolan-Brady
President & Executive Recruiter
NDB Associates

Jill Easton
Freelance Copywriter & Healthcare Writer

Marc Engelsman
Vice President for Client Programs and Services
Digital Brand Expressions

Wendy Fein
Consultant for Marketing + Service + Education

Hope Freedman
Consumer goods brand marketer
Adjunct Professor of Marketing (Graduate & Undergraduate)

Danielle Freni
Director of Communications
Central Synagogue, NY, NY
Marketing Advisory Council (continued)

Sharen Glennon  
Associate Director of Marketing  
Stevens Institute of Technology  
Howe School of Technology Management

Meredith Gould, Ph.D.  
Sociologist and writer about health care and spiritual life

Luke Haseloff  
Business Development, Strategy and Marketing Consultant

Tom Hespos  
Partner, Chairman and President  
Underscore Marketing

Hallie Deaktor Kapner  
Public Relations & Communications consultant  
Recent Director of Public Affairs, The Partnership for a Drug-Free America

Daniel Katsin  
Managing Partner  
KDS Health

Stuart M. Keating  
Integrated Account Manager  
Bloomberg Businessweek

Joe Keenan  
Recent Executive Vice President for Digital Product Development  
The Partnership at DrugFree.org

Shelly Lipton  
Chief Marketing Officer  
GrownUp Marketing

Linda Lomberg  
Advertising Media Consultant  
LCL Media LLC

Stacy Sass McAnulty  
Director, Business Development  
Strategic Media, LLC

Josh Mortiz  
Senior Vice President, Business Development  
Creative Partners

Catherine Morrison, J.D.  
Negotiation and conflict management expert for academic health care institutions

Hunter Murtaugh  
Senior Vice President for Business Development  
TuneSat

Andrea Norrito  
Senior Account Director  
design matters inc!

Lisa Petrilli  
CEO  
C-Level Strategies, Inc.

Laura Selfridge  
Director of Global Operations  
JWT

Michael Shore  
Copy Editor  
The FOX Report with Shepard Smith

Johanna Skilling  
Executive Vice President, Director of Strategy  
Havas Lynx

Ruth Stevens  
President  
eMarketing Strategy

James W. Weldon  
President  
Strategic Directions Associates  
Associate Professor of Marketing  
Fordham University Colleges of Business

Carol Winer  
Branding Consultant  
Recent Director of Creative Services, Hadassah

Christine Wright-Isak, Ph.D.  
Assistant Professor of Marketing  
Florida Gulf Coast University

Linda Lomberg  
Advertising Media Consultant  
LCL Media LLC
HealthCare Chaplaincy 50th Anniversary Gala

On November 3rd, 2011, more than 500 health care, business and civic leaders attended HealthCare Chaplaincy’s 50th Anniversary Gala at the Mandarin Oriental, New York. The benefit raised $1,000,000 in support of Chaplaincy’s innovative programs in research, education and clinical practice.

The dinner honored Shelley and Donald Rubin and Angela Lansbury for Lifetime Achievement, and Daniel R. Tishman for Community Service.

In addition, the Wholeness of Life Award was presented to eleven Patient Care Honorees from the partner institutions where HealthCare Chaplaincy manages, staffs and operates professional multifaith chaplaincy services.
HealthCare Chaplaincy 50th Anniversary Gala

Daniel and Sheryl Tishman, John Dionisio

Lucy Flemming McGrath and Irene McGrath McCreery

Sylvia Weinstock and Angela Lansbury

Sheila and Lawrence Toal

Dr. Jean and Dr. David Case

Hondi and Thomas Brasco

Kathleen and Michael Schoen
HealthCare Chaplaincy 50th Anniversary Gala

The Rev. John Twiname, Chloe and Jeanne Downe, Carolyn Twiname

Susan Jurevics, Christine Schneider, Elaine Kleinberg, and Michael Buckley

Christopher Grisanti and Suzanne Fawbush

Brad Gooch, Lisa Schubert, Jeannette Watson Sanger

Howard and Jill Sharfstein and Burt Neuborne

Dr. Stephen and Mitsuko Post

Gladys and Carter Dinkeloo

James Capalino

Peter O’Driscoll and Marie-Solange Ladenius

Dr. Kathleen Foley
Gifts from Institutions

$1,000,000 and Above
The John Templeton Foundation

$100,000 and Above
Arthur Vining Davis Foundations
The New York Community Trust
Wachtell, Lipton, Rosen & Katz

$25,000 - $99,999
AECOM
The Ambrose Monell Foundation
E. Rhodes & Leona B. Carpenter Foundation
The Hagedorn Fund
The Henry & Lucy Moses Fund
May and Samuel Rudin Family Foundation, Inc.
Millbank Foundation for Rehabilitation
Oppenheimer Funds Legacy Program
PVH Corp.
Retirement Research Foundation

$10,000 - $24,999
Dewey & LeBoeuf LLP
Enclos Corp.
Hospital for Special Surgery
The Lucius N. Littauer Foundation
Memorial Sloan-Kettering Cancer Center
The New York Physicians Foundation, Inc.
PricewaterhouseCoopers LLP
Related Companies
The Rose M. Badgeley Residuary Charitable Trust
SL Green Realty

$5,000 - $9,999
A.D. Winston Corp.
ADCO Electrical Corporation
Allan/Brite-Way Electric Contractors, Inc.
The Bank of New York Mellon
Beth Israel Medical Center
Eurotech Construction
Five Star Electric
Goldman Sachs
Greater NY Hospital Association
The Lauder Foundation; Leonard and Evelyn Lauder Foundation
Lawrence Hospital Center
Lenox Hill Hospital
Livingston Electrical Association
New York Hospital Medical Center of Queens
North Shore University Hospital
NYU Langone Medical Center
St. John's Riverside Hospital
St. Luke's Roosevelt Hospital Center
Zwicker Electric Co., Inc.

$2,500 - $4,999
Atlantic Hoisting & Scaffolding
Burness Communications, Inc.
Helmark Steel Inc.
James and Chantal Sheridan Foundation
Leon Levy Foundation
Metzger-Price Fund, Inc.
Newport Painting & Restoration
Pace Plumbing Corp.
United States Roofing Corp.

$1,000 - $2,499
AKRF, Inc.
Beck Foundation
Component Assembly Systems
Coordinated Metals Inc.
D & B Cousins Construction Corp.
Dagher Engineering
The Donaldson Organization
Eagle One Roofing Contractors, Inc.
E.J. Electric Installation Co.
Fannie E. Rippel Foundation
Fifth Avenue Presbyterian Church
FXFOWLE Architects
Galasso Trucking & Rigging, Inc.
The Glickenhaus Foundation
Kleinfeld Bridal Corp
NEAD Electric
Nemco Brokerage, Inc.
New York City Acoustics
PAR Environmental Corporation
Pabco Construction
The Peter T. Joseph Foundation
The Resource Foundation, Inc.
Robert B. Samuels Inc.
RSG Caulking
SONY Corporation of America
The Titan Group

Total Safety Consulting
The Vincent Mulford Foundation
W5 Group LLC

$999 and Below
A. Esteban and Co., Inc.
Champion Construction Corp.
The Church of the Heavenly Rest
ExxonMobil Corporation
Holtz Rubenstein Remnick LLP
James Lenox House Assoc. & Carnegie East House
Jewish Federation of Cleveland
Langan Engineering & Environmental Service Inc.
Lee Weintraub Landscape Architecture, LLC
Loeb & Troper
MHG Architects, P.C.
Rael Automatic Sprinkler Company, Inc.
Rosenwach Tank Co. LLC
Rule's Antiques & Fine Books
St. Luke's Guild of Episcopal Church Women
Tectonic Engineering & Surveying Consultants, P.C.
The Samuel J. & Ethel LeFrak Charitable Trust
Woodworks Construction Co., Inc.
Gifts from Individuals

$100,000 and Above
Estate of Harriet Huber
Julian H. Robertson, Jr.
Sheryl and Daniel R. Tishman

$50,000 - $99,999
Miriam K. Moran
Janet Prindle Seidler and Charles J. Seidler, Jr.

$25,000 - $49,999
Anonymous
Kathe B. and John S. Dyson
Catherine and T. Michael Long
Catherine A. Rein
Shelley and Donald J. Rubin

$20,000 - $24,999
Alexandra and Robert G. Goelet

$15,000 - $19,999
Anonymous
Hondi and Tom Brasco
Jesse M. and Nicholas N. Haines
Brenda and Burton Lehman
Jill and Howard F. Sharfstein

$10,000 - $14,999
Alice and Michael Arlen
Jean B. Case, M.D. and David B. Case, M.D.
Angela M. and William L. Haines
Monika and Charles A. Heimbold, Jr.
Chris O. and Morton P. Hyman
Katherine and James Kibler
Mary McGoldrick
Claude-France and George E. Pine
Christine A. Schneider
Kathleen and Michael H. Schoen
Alan V. Schwartz

$5,000 - $9,999
Anonymous
Gina M. Addieo
Robert L. Cahill, Jr.
James F. Capalino
Elizabeth and Jude Curtis
Kathleen M. Foley, M.D. and Charles T. Foley
Rita V. Foley
Diana S. Goldin and Harrison J. Goldin
Antonia B. and James C. Gorton
Sibyl C. Jacobson and Frank R. Rosiny
Susan L. and Mârăs A. Jurevics
Mary E. Medina Esq. and Elbin Ramos
Richard Minieri
Nancy S. and Morris W. Offit
Lawrence Roman
Paul N. and Ellen J. Roth, L.C.S.W.
Jeannette Watson Sanger and Alexander C. Sanger
Abby Simpson and Todd Mylodon
The Rev. Dr. Walter J. Smith, S.J.
Maria T. and William G. Spears
Ellen Hopkins and Mario J. Suarez, Esq.
Laurence R. Tancredi, M.D., J.D.
Lucy R. Waletzky, M.D.

$2,500 - $4,999
Joseph E. Fortunato
Stephanie and Adam B. Frankel, Esq.
Rochelle and David A. Hirsch
Francine and Samuel C. Klagsbrun, M.D.
Ronay A. and Richard L. Menschel
Marcella Rosen
Jill and Howard F. Sharfstein
Catherine Elizabeth and Robert E. Sheridan
Rosenmarie F. Dackerman and Andrew E.
Slaby, M.D., Ph.D., M.P.H.
Sharona S. and Richard H. Stewart
Carolyn A. and The Rev. John D.
Twiname

$1,000 - $2,499
Lilyan H. Affinito
Claire and Stan Altman
Maureen and William Barton
Stephen Bernas
Marlyn and Richard Blair
James R. Booth and Francis E. Arcaro
Michael Braun
Iris Cantor
Donna S. and Derrick D. Cephas
Julie P. Cho, D.M.D.
Kathryn Christensen
Dawna and Donald B. Christian
Leah T. Keith and Daniel H. Cohen
Jacqueline and Emily Cohenca Foundation
Michael J. Conk
Patricia and Thomas Conk
Lavonne and David A. Cowan
Leisa S. and Charles G. Crane
Marisa Mickel and John Crouch
Joan H. and Alfred C. DeCrane
Gladye and Carter J. Dinkeloo
Judith A. and Daniel J. Donahue
Antonia P. DuBrul
Emily and Andrew J. Frackman
Jacqueline and William T. Friedewald
Saray Wee and Tracy Fu
Arlyn and Edward L. Gardner
Norman Gering
Maggi S. Goldstein
Terry W. Goodwin
Thomas H. Grape
Linda J. and Ira J. Greenblatt
Jane B. Grimes
Suzanne P. Pawbush and Christopher C.
Grisanti
Nienke Padberg and Tasabbur Hasan
Ruth C. Haupert-Langemann
John G. Haverly, M.D.
Valerie and Van Hubbard
Margaret Ann and Thomas S. Johnson
Elma L. and Harold E. Johnson
Richard M. Johnston
Susan S. Jordan
Deborah Bye and The Honorable Thomas H.
Kean
Martha and Donald J. Keller
Christopher LaCroix
Jeanne and James W. Lee
Ellen and W. Walker Lewis, Jr.
Anne Simpson and Todd Mydland
Shelley and Donald J. Rubin
Catherine A. Rein
Catherine and T. Michael Long
Kathe B. and John S. Dyson
Anonymous

$500 – $999
Anonymous
Susanne K. Albert
Barbara and Richard C. Atton
Luccille and Francis D. Auger
Virginia Benzak
Daryl E. and Joseph L. Boren
Endi and Leonard Boxer
Marta Cabrera
Patricia and Donald T. Coughlin
The Rev. Dr. John S. Damron
Peggy and Richard M. Danziger
Mark and Susan Dicker
Blanche and Frederick Fuehrbach
Suzan M. Fitzpatrick and Thomas P. Wyman
Sandra Gering
Sherry M. and Walter R. McDonald
Marie-Solange Ladenius and Peter S.
O’Driscoll
Jonathan O’Herron
Mr. and Mrs. Thomas D. O’Malley
Diane S. and Steven C. Parrish
Margaret Phelan Reed
Anne Quiggle
Julie M. and David P. Ricciardi
Beth and Thomas Rogers
Sydney and E. Joshua Rosenkranz
Lynn Rothstein, Ph.D.
Kathleen C. and Peter A. Ryder
Gail Serventi
Alfred Stillman, Ill
Leila and Melville Straus
Carolyn L. and William C. Stutt
David E. Stutzman
David Teiger
Eileen and Paul Torella
B. Gayle Twiname, Ph.D.
Ann Marie Wallace and Bernadette Wallace
Naomi Friedland-Wechsler and Rabbi Harlan
J. Wechsler
James R. Weldon
Janet H. Yuspeh, M.D. and Alan R. Yuspeh,
Esq.
Judy Francis Zankel

$20,000 - $24,999
Alexandra and Robert G. Goelet
Gifts from Individuals

Mary Jane and Frederick W. Gettler, Jr.
Margaret F. Grace
Edward F. and Agnes Haran
Lynn and John W. Johnson, Jr.
Brian Kim
Kenneth F. Koen, Esq.
Betty Kranzdorf
Christine Leise
Catherine E. and Thomas A. Malarkey
Carl J. Marucci
Camille J. Monica
William C. Patterson
John A. Piontkowski
Kenneth D. Pollinger
Paul J. Powers, Jr.
Patria R. and F. Herbert Prem
Ralph U. Price
Susan and Lawrence M. Alleva
Gilda and Marc D. Angel
Patricia and Charles C. Baun
Margaret and Edward H. Bragg, Jr.
Carol Collins
Charles S. Dela Cruz, MD, Ph.D.
Jennifer and Paul Donahue
Elizabeth and George H. Ehrhardt
Elizabeth C. Forster
Candice and John Frawley
Elizabeth A. and Brett M. Gering
Ann and Herbert Granath
Josephine B. Hambrick
Rosie Hardart Dobbin
Yukako Kawata and Taodulo Henriquez
Ellen M. and James E. Hillman
Catherine and Barnaby W. Horton
Marcia and James Kelly
Thomas L. Kempner
John J. Kindred III
Judith Linden
Sheree G. and David A. Linker
Peter C. Lombardo, M.D.
Donald W. Lundquist and Joseph B. Walsh
Ellen J. and Kenneth L. Marks
Julia M. McNamara, Ph.D. and Richard Lolatto
Brenda and Tocher Mitchell
$250 – $499
Suzan and Lawrence M. Alleva
Gilda and Marc D. Angel
Patricia and Charles C. Baun
Margaret and Edward H. Bragg, Jr.
Carol Collins
Charles S. Dela Cruz, MD, Ph.D.
Jennifer and Paul Donahue
Elizabeth and George H. Ehrhardt
Elizabeth C. Forster
Candice and John Frawley
Elizabeth A. and Brett M. Gering
Ann and Herbert Granath
Josephine B. Hambrick
Rosie Hardart Dobbin
Yukako Kawata and Taodulo Henriquez
Ellen M. and James E. Hillman
Catherine and Barnaby W. Horton
Marcia and James Kelly
Thomas L. Kempner
John J. Kindred III
Judith Linden
Sheree G. and David A. Linker
Peter C. Lombardo, M.D.
Donald W. Lundquist and Joseph B. Walsh
Ellen J. and Kenneth L. Marks
Julia M. McNamara, Ph.D. and Richard Lolatto
Brenda and Tocher Mitchell
$294 – below
Marty Aden
David Affler
Harold Agler, C.P.A.
Tonya Alford
Isa and Paul Allersmeyer
Johanna and Laurent Alpert
Gordon Wood Anderson, Ph.D.
Margaret and Fr. Mark Anschutz
Judith K. Ashley
Sarah Jean Avery
Sally Ann Bailey
Velma and Ted J. Balesfri
Anne and Philip J. Bergan
Andrea and Robert Berger
Rosemarie F. Dykeman and Christopher J.
Bermingham
Thilo H. Best
Lisa C. Bjornson Wolf & David R. Wolf
Betty G. Black
Patricia M. and John P. Blessington
Jean K. Boland
Watson F. Bosler
Theresa and Frederick Brasco
Ralph W. Chapman, Jr.
SR. Kaye Cherry, R.S.C.J.
Susanna Kim Cho
Amy Chou
Anne S. Conner
Zephyr and Martin Cooper, Ph.D.
William and Patricia Copeland
Mary Ellen Raftery and The Honorable
Michael A. Corriere
Karen and David E. Cowan
Paul Crampton
Evan Jay Crane
James Croegaert
Louise, S. and Robert E. Dailey
Anne P. R. Dean
Marie C. and Joseph G. DiChara
Monica H. and Michael H. Dimino
Martha J. Dodge
Ruth Drazen
The Rev. Msgr. Thomas J. Driscoll
Jane I. and Larry D. Droppa
Louise Dunn
Robert F. Ebin, Esq.
Elizabeth A. and James J. Ebzery
Christina J. Etlridge
Sidney Eudene
Mr. Thomas Evans
Annette and J. Donald Fairbanks
Maria Fan
Doris, and Raymond Farrelly
Constance K. Fauci
Joyia E. Fazelat, M.D. and Ahad A. Fazelat,
M.D.
Marlyn Finklea
Marian R. and Michael J. Foley
Richard E. Ford
Jeanne M. and Donald J. Fowley
Loretta J. Franklin, RN
Elizabeth and Logan Fulrath
F. Gadalla, M.D. and A. Potulicki
Kathryn G. and Joseph F. Gagliardti
Elizabeth S. Gallagher
Jess Gevevarghes
Marjorie A. Geiger
Anne H. Gent
Daniel Gerstenhaber
Zolla and Glenn Goldfinger, M.D.
Suzan Habachy
Gifts from Individuals/Gifts in Kind

Patricia and Joseph Hamilton
Helen R. Hamlin
Kathryn and Erik A. Hanson
Cindy and Jeffrey Harris
Mildred and Alvin K. Hellerstein
Mrs. Marie Henderson and Dr. A. Brandt Henderson
Phyllis R. Hersch, Ph.D. and Charles Hersch, Ph.D.
Phyllis and Joseph C. Hinsey
Rosemary Hirschl
Margaret M. and Martin R. Hoffmann
Anne D. and G. Malcolm Holderness
Lesley B. and Joseph C. Hoopes
Charles G. Houghton
Fred Taylor Isquith
Sherry Jacobson and Eugene I. Zuriff
Gina and Joseph E. Jannotta, Jr.
Nancy T. Jerome
Dorothy R. and Bruce Johnson
Shirley C. Kearns
Maureen and James Krinsley
Warren Lagerloef
Adrienne and Leon Leibensbaum
Jason Lehnhoff
Ellen and Alfred B. Lewis, M.D.
Ruth and Robert J. Lindner
Brian F. Linum and S.D.
Joseph and Marie Lojek
Rita Lynch
R. Bruce MacGregor
Margaret S. Mahaney and Donald R. Mahaney
Robin Maitland
Roy Marine
Betsy H. and Anthony P. Marshall
Dorothy L. and William F. McDonald
Marlene McNally
Frances R. McKinley
Sally and John J. McNally
Claire K. and Leonard J. Melish
Barbara and Pasquale P. Melotto, Jr.
Susan J. Milamed and Jack L. Jacobs
Betty and James R. Mitscher
Marianne and Bob Morelli
Margaret A. Muncie and Stephen Bolle
The Rev. Dr. Jean L. Murray
Sr. Margaret Oettinger, OP
Kathleen F. and Clarence Olmstead, Jr.
Janice C. and Roger Oresman
Judith & Martin Ost
The Rev. Min-Jung Park and Dong H. Park
Elizabeth H. and Ralph B. Patterson
Mary and Michael L. Pauley
Dr. Jacqueline C. Perez
Eileen M. Pesek
Ann Pitsone
Linda and Patrick A. Plevin
Regina Potenza
Ann L. and Edward W. Probert
Danielle Prunier and Stephen Herman
Ann and John Renahan
Sarah E. and James T. Rich
Barbara A. Rosenfeld
Robert Rosenthal
Itta G. and Donald Ross
John J. Roth
Susan and Rabbi Robert Rubin
Ruth S. and James P. Santos
Frederic S. Sater
Frances G. Scala
Stanley J. Scher
Anne D. Schneider
Gabriele Schroeder
Artene B. Schwartz
Judith F. Schwartz
Betsy and Alfred L. Scott
Carol O. Selle
Scott A. Shay
Marian P. Shearer
Rita Sherman
Linda Shirley
Susan Shoyet
James D. Siegel
James M. Sinclair
Ellen S. and Robert Skolnick
Elizabeth J. Skuddler
Jane and Richard Slagle
Bernice Stoffnick
Liliane and Joseph Soriano
Ellsworth G. Stanton, III, MBE
Margaret L. Steele and Eric M. Steele
Patricia C. Stewart
Adelaide H. Villmoore and Peter G. Stillman
Sr. Anne Tahanehy, OP
Rabbi Bonita E. Taylor
Linda and Thomas W. Taylor
Robert J. Timberger, M.D.
Mary Ida Timmins
Kathy and the Honorable David R. Tobin
Phyllis Toohey
Nicholas J. Tortorello
Marcia and Stanley Treiman
Helen S. Tucker
Victoria C. and Jonathan G. Verity
William N. & Janet S. Walker
Mary Kit Wallace
Josephine and Will Maitland-Weiss
Helene and Francis M. Weld, M.D.
Ann S. and William G. Whitney
Christine L. Williams, M.D., and Gary M. Williams, M.D.
L. Randall Yates
Theresa B. Zadrosny
Roy Zider
Caroline A. and Edwin Zimmerman

Gifts in Kind

MAD Multimidia
Orrick, Herrington & Sutcliffe LLP
In Honor Of/ In Memory Of

In Honor of John G. Andrew
Marilyn Finklea

In Honor of Jill M. Bowden
Jill Totenberg and Brian Foreman

In Honor of David B. Case
Sally Ann Bailey
Josephine B. Hambrick
Brian Kim
Sheree G. and David A. Linker
Frederic S. Sater
Robert J. Task

In Honor of Jean B. Case
Sally Ann Bailey
Frederic S. Sater

In Honor of Diana S. Goldin
Ellen S. and Robert Skolnick

In Honor of Elaine Goodell
Ruth C. Haupert-Lengemann
Stanley J. Scher

In Honor of Carole Gould
Jill Totenberg and Brian Foreman

In Honor of Martha R. Jacobs
Marian P. Shearer

In Honor of Margaret Ann Johnson
Janice C. and Roger Oresman

In Honor of Tobi Kahn
Scott A. Shay

In Honor of Katherine Kibler
Judith K. Ashley

In Honor of Patricia Lane
Betty G. Black

In Honor of Arnold L. Lisio
Susanne K. Albert
John G. Haverly, M.D.
Mildred and Alvin K. Hellerstein
David and Susan Siphron

In Honor of Catherine and T. Michael Long
Michael Braun
Warren Lagerloef
Anne Quiggle

In Honor of Mary Owen
Fred Taylor Isquith

In Honor of Margaret Phelan Reed
B. Gayle Twiname, Ph.D.

In Honor of Ralph U. Price
Watson F. Bosler

In Honor of Howard F. Sharfstein
Chris O. and Morton P. Hyman

In Honor of James D. Siegel
Jill Totenberg and Brian Foreman

In Honor of Walter J. Smith
Gina M. Addio
Barbara and Richard C. Alton
Gilda and Marc D. Angel
Lucille and Francis D. Auger
Stephen Bermans
Rosemarie F. Dykerman and Christopher J. Berningham
Patricia M. and John P. Blessington
Daryl F. and Joseph L. Boren
Robert L. Cahill, Jr.
Central Synagogue
Leah T. Keith and Daniel H. Cohen
William and Patricia Copeland
Elizabeth and Jude Curtis
Charles S. Dela Cruz, MD, Ph.D.
Marie C. and Joseph G. DiChiara

Mark and Susan Dicker
Judith A. and Daniel J. Donahue
The Rev. Msgr. Thomas J. Driscoll
Elizabeth A. and James J. Ebzery
Maria Fan
Renee and Frederick Feuerbach
Kathleen M. Foley, M.D. and Charles T. Foley
Marian R. and Michael J. Foley
Sharon Wee and Tracy Fu
Kathryn G. and Joseph F. Gagliardi
Elizabeth S. Gallagher
Jess Geeverghese
Sandra Gering
Thomas H. Grape
Angela M. and William L. Haines
Patricia and Joseph Hamilton
Edward F. and Agnes Haran
Ruth C. Haupert-Lengemann
Monika and Charles A. Heimbold, Jr.
Mrs. Marie Henderson and Dr. A. Brandt Henderson
Phyllis R. Hersch, Ph.D. and Charles Hersch, Ph.D.
Sherry Jacobson and Eugene I. Zurriff
Sibyl C. Jacobson and Frank R. Rosiny
Lynn and John W. Johnson, Jr.
Margaret Ann and Thomas S. Johnson
Susan L. and Maris A. Jurevics
Brian Kim
Brian F. Linnane, S.J.
Joseph and Marie Lojek
Rita Lynch
Catherine E. and Thomas A. Malarkey
Anonymous
Ellen J. and Kenneth L. Marks
Dorothy L. and William F. McDonald
Lucy Flemming McGrath
Julia M. McNamara, Ph.D. and Richard Lolatte
Claire K. and Leonard J. Melish
Miriam K. Moran
Margaret A. Muncie and Stephen Bolle
The Rev. Dr. Joan L. Murray
The New York Physicians Foundation, Inc.
Margaret Oettinger
In Honor Of/ In Memory Of

(In Honor of Walter J. Smith continued)
Mr. and Mrs. Thomas D. O'Malley
The Rev. Min-Jung Park and Dong H. Park
Diane S. and Steven C. Parrish
Elizabeth H. and Ralph B. Patterson
Elizabeth T. Peabody
Dr. Jacqueline C. Perez
Eileen M. Pesek
Regina Potenza
Danielle Prunier and Stephen Herman
Mrs. John H Prunier
Catherine A. Rein
Ann and John Renahan
Lynn Rothstein, Ph.D.
Ruth S. and James P. Santos
Jill and Howard F. Sharfstein
Catherine Elizabeth and Robert E. Sheridan
Rita Sherman
Linda Shirley
Rosemarie F. Dackerman and Andrew E. Slaby, M.D., Ph.D., M.P.H.
Jane and Richard Slagle
Kathleen M. and Michael J. A. Smith
Maria T. and William G. Spears
Margaret L. Steele and Eric M. Steele
Sharon S. and Richard H. Stewart
Leila and Melville Straus
David E. Stutzman
Laurence R. Tancredi, M.D., J.D.
Rabbi Bonita E. Taylor
Linda and Thomas W. Taylor
Gail P. and Samuel T. Telerico
Patricia Koo Tien
Victoria C. and Jonathan G. Verity
Wachtell, Lipton, Rosen & Katz
Lucy R. Walewitzky, M.D.
Naomi Friedland-Wechsler and Rabbi Harlan J. Wechsler
Josephine and Will Maitland Weiss
Kim A. White and Kurt J. Wolfgruber
Ying-Ying T. Yuan, Ph.D.
Janet H. Yuspeh, M.D. and Alan R. Yuspeh, Esq.
Theresa B. Zadosny

In Honor of Maria T. Spears
Patricia and Charles C. Baum

In Honor of William G. Spears
Patricia and Charles C. Baum

In Honor of Daniel R. Tishman
A. Esteban and Co., INC
ADCO Electrical Corporation
Allan/Brite-Way Electric Contractors, Inc.
Coordinated Metals Inc.
D & B Cousins Construction Corp.
Eagle One Roofing Contractors, Inc.
Five Star Electric
Galasso Trucking & Rigging, INC.
Lee Wintraub Landscape Architecture, LLC
Livingston Electrical Association
NEAD Electric
New York City Acoustics
Pabcoc Construction
Pace Plumbing Corp.
PAR Environmental Corporation
Related Companies
Beth and Thomas Rogers
Tectonic Engineering & Surveying Consultants, P.C.
The Donaldson Organization
Total Safety Consulting
Woodworks Construction Co., Inc.
Zwicker Electric Co., Inc.

In Honor of B. Gayle Twiname
Margaret Phelan Reed

In Honor of Carolyn A. Twiname
Candice and John Frawley
Phyllis and Joseph C. Hinsley
Dorothy R. and Bruce Johnson

In Honor of John D. Twiname
Candice and John Frawley
F. Gadalla, M.D. and A. Potulicki
Phyllis and Joseph C. Hinsley
Dorothy R. and Bruce Joh

In Honor of Maria T. Spears
Patricia and Charles C. Baum

In Honor of William G. Spears
Patricia and Charles C. Baum

In Honor of Daniel R. Tishman
A. Esteban and Co., INC
ADCO Electrical Corporation
Allan/Brite-Way Electric Contractors, Inc.
Coordinated Metals Inc.
D & B Cousins Construction Corp.
Eagle One Roofing Contractors, Inc.
Five Star Electric
Galasso Trucking & Rigging, INC.
Lee Wintraub Landscape Architecture, LLC
Livingston Electrical Association
NEAD Electric
New York City Acoustics
Pabcoc Construction
Pace Plumbing Corp.
PAR Environmental Corporation
Related Companies
Beth and Thomas Rogers
Tectonic Engineering & Surveying Consultants, P.C.
The Donaldson Organization
Total Safety Consulting
Woodworks Construction Co., Inc.
Zwicker Electric Co., Inc.

In Honor of B. Gayle Twiname
Margaret Phelan Reed

In Honor of Carolyn A. Twiname
Candice and John Frawley
Phyllis and Joseph C. Hinsley
Dorothy R. and Bruce Johnson

In Honor of John D. Twiname
Candice and John Frawley
F. Gadalla, M.D. and A. Potulicki
Phyllis and Joseph C. Hinsley
Dorothy R. and Bruce Joh

In Honor of Susan T. Auger
Lucelle and Francis D. Auger

In Honor of Bernice Doris Blake
Annette and J. Donald Fairbanks
Rosemary Hirsch

In Honor of Dorothy M. Chapman
Ralph W. Chapman, Jr.

In Honor of Cheryl Clarke
Ann Pisano

In Honor of Alice Eudene
Sidney Eudene

In Honor of Susan L. Fischer
Catherine and T. Michael Long
Frances R. McKinley
Camille J. Monica
Eleanor A. and John E. Rorer
Gabriele Schroeder
Josephine and Will Maitland Weiss

In Honor of Charles Forsyth
Margaret Phelan Reed

In Honor of Kathleen B. Fowley
Jeanne M. and Donald J. Fowley

In Honor of Candice Goodwin
Ann Pisano

In Honor of Barbara Lamb
Catherine and T. Michael Long

In Honor of John (Dec) P. Lynch
Cindy and Jeffrey Harris

In Honor of Ann Maitland
Robin Maitland

In Memory of Susan T. Auger
Lucelle and Francis D. Auger

In Memory of Bernice Doris Blake
Annette and J. Donald Fairbanks
Rosemary Hirsch

In Memory of Dorothy M. Chapman
Ralph W. Chapman, Jr.

In Memory of Cheryl Clarke
Ann Pisano

In Memory of Alice Eudene
Sidney Eudene

In Memory of Susan L. Fischer
Catherine and T. Michael Long
Frances R. McKinley
Camille J. Monica
Eleanor A. and John E. Rorer
Gabriele Schroeder
Josephine and Will Maitland Weiss

In Memory of Charles Forsyth
Margaret Phelan Reed

In Memory of Kathleen B. Fowley
Jeanne M. and Donald J. Fowley

In Memory of Candice Goodwin
Ann Pisano

In Memory of Barbara Lamb
Catherine and T. Michael Long

In Memory of John (Dec) P. Lynch
Cindy and Jeffrey Harris

In Memory of Ann Maitland
Robin Maitland
In Honor Of/ In Memory Of

In Memory of Virginia Bulkeley B. Mitchell
   Brenda and Tocher Mitchell

In Memory of Alfred (dec) Pisano
   Barbara and Pasquale P. Melotto, Jr.

In Memory of Laurance S. Rockefeller
   Ruth C. Haupert-Lengemann

In Memory of Mary Rockefeller
   Ruth C. Haupert-Lengemann

In Memory of Mary E. Roth
   John J. Roth

In Memory of P. Gordon B. Stillman
   Monica H. and Michael H. Dimino
   Adelaide H. Villmoare and Peter G. Stillman

In Memory of James L. Tahaney
   Sister Anne Tahaney, OP

In Memory of Frank P. Temple
   Nancy T. Jerome

In Memory of Mary W. Temple
   Nancy T. Jerome

In Memory of Madeline A. Thomas
   Caroline A. and Edwin Zimmerman

In Memory of Elizabeth A. Timberger
   Robert J. Timberger, M.D.

In Memory of Edward J. Toohey
   Phyllis Toohey

In Memory of Kia Chi Tsien
   Sherry M. and Walter R. McDonald
   Patricia Koo Tsien
   Ying-Ying T. Yuan, Ph.D.

In Memory of Michael C. Tsien
   Sherry M. and Walter R. McDonald
   Ying-Ying T. Yuan, Ph.D.

In Memory of Polly Wee
   Sharon Wee and Tracy Fu

In Memory of Michael Zadrosny
   Catherine and Barnaby W. Horton

Hope and Remembrance Society

Ruth L. Cohen, PhD
David A. Cowan
Charles G. Crane
Peter J. DeLuca, Esq.
Susan L. Fischer*
Charles Hersch
Patricia Hill
Margaret M. Hill

Harriet Huber*
Betty Kranzdorf
Ariel & Alaleh Ostad
Muriel Palitz
Margaret Phelan Reed
Patricia R. & F. Herbert Prem
Ralph U. Price
Michael H. Schoen

Jill & Howard F. Sharfstein
The Rev. Dr. Walter J. Smith, S.J.
Marie T. & William G. Spears
Shelia & Lawrence J. Toal
Patricia Koo Tsien
B. Gayle Twiname, PhD
Carolyn A. & The Rev. John D. Twiname
Sherry Jacobson & Eugene I. Zuriff

*deceased

The Hope and Remembrance Society allows donors to ensure HealthCare Chaplaincy's longevity while planning their own financial futures and charitable contributions. The Society is open to all supporters, regardless of economic means, who have made or will make a planned or deferred gift to HealthCare Chaplaincy. For more information, please contact: Carl J. Marucci, Vice President of Advancement, at 212.644.1111, ext. 133, or at cmarucci@healthcarechaplaincy.org.
HealthCare Chaplaincy Staff

Clinical Staff

The Rev. Eglon Angel
Staff Chaplain
Winthrop University Hospital

Elizabeth Baine
Staff Chaplain
Memorial Sloan-Kettering Cancer Center

The Rev. Jill Bowden
Director, Chaplaincy Service
Memorial Sloan-Kettering Cancer Center

The Rev. Johnny Bush
ACPE Supervisor, Clinical Faculty
Riverside Church

Chaplain Elaine Chan
Staff Chaplain
The New York Hospital Medical Center of Queens

The Rev. David Fleenor
Manager, Chaplaincy Services
NYU Langone Medical Center

The Rev. Sarah Fogg, Ph.D.
Director of Pastoral Care
St. John's Riverside Hospital

The Rev. Simmons (Sim) Gardner
Director of Pastoral Care
Lawrence Hospital

Chaplain Holly Gaudette
Staff Chaplain
NYU Langone Medical Center

The Rev. Karen Jones
Director of Pastoral Care
Winthrop University Hospital

The Rev. Eun Joo Kim
Staff Chaplain
The New York Hospital Medical Center of Queens

Sister Elaine Goodell, P.B.V.M.
Staff Chaplain
Memorial Sloan-Kettering Cancer Center

Rabbi Nathan Goldberg
ACPE Supervisor
Mount Sinai Medical Center
Clinical Faculty
HealthCare Chaplaincy

The Rev. George Handzo
Senior Consultant, Chaplaincy Care Leadership & Practice
HealthCare Chaplaincy

Al-Haji Imam Yusuf H. Hasan
Staff Chaplain
Memorial Sloan-Kettering Cancer Center
St. Luke's-Roosevelt Hospital Center

Rabbi David M. Keehn
Director of Pastoral Care
The New York Hospital Medical Center of Queens

Chaplain Alice Kim
Staff Chaplain
Hospital for Special Surgery

Sister Margaret Oettinger, O.P.
Director of Pastoral Care
Hospital for Special Surgery

The Rev. Dr. Min Jung Park
Staff Chaplain
Winthrop University Hospital

The Rev. Paul W. Rickert
Director of Pastoral Care and Education
Beth Israel Medical Center

Rabbi Harry Rothstein
Staff Chaplain
Memorial Sloan-Kettering Cancer Center

The Rev. Daniel Shenk
Director of Pastoral Care
St. Mary's Episcopal AIDS Center

Rabbi Dr. Bonita E. Taylor
Director, Jewish Chaplaincy Education
ACPE Supervisor, Clinical Faculty
HealthCare Chaplaincy

Chaplain Osvaldo Tañon
ACPE Associate Supervisor, Clinical Faculty
Staff Chaplain
St. John's Riverside Hospital

The Rev. Florine Thompson
Director of Pastoral Care
St. Luke's-Roosevelt Hospital Center
HealthCare Chaplaincy Staff

**Administrative Staff**

- The Rev. Dr. Walter J. Smith, S.J.  
  President & CEO

- Claire H. Altman  
  Executive Vice President & COO

- Robert Wolf  
  Senior Vice President  
  Director of Innovation & Development

- Lisha Bodden  
  Advancement Associate

- Paula A. Cenci  
  Executive Assistant to the President and CEO

- Doran Chan  
  Assistant, eLearning and Technical Support

- Tai Chau  
  Chief Accountant

- Christopher T. Chiu  
  Manager, Corporate and Foundation Giving

- Valerie Coburn-Lichtenstein  
  Executive Assistant to the Executive Director &  
  Associate Executive Director

- Edward Haran  
  Director, Human Resources and Administration

- Brian H. Kim  
  Director, Creative Services

- Jason Lehrhoff  
  Director, Information Technologies

- Carl Marucci  
  Vice President, Director of Institutional Advancement

- Michelle A. Nicholas  
  Manager, Annual Fund and Donor Relations

- Kerry McKenzie  
  Staff Accountant

- John A. Piontkowski  
  Chief Financial Officer

- Bernie Rosner  
  Staff Writer / Managing Editor

- Jim Siegel  
  Director, Marketing and Communications

**Program Staff**

- Jess Geevarghese  
  Director, Clinical Practice and Academic Affairs Support Services

- Adriana Lashley  
  Administrative Assistant, Chaplaincy Leadership &  
  Practice and Clinical Pastoral Education

- Sandra Lee Jarnison  
  Research Librarian

- Gary E. Myers, Ph.D.  
  Deputy Director, Continuing and Professional Studies

- Amy Strano  
  Registrar/Admissions Officer

- John Valentino  
  Director, Clinical Pastoral Education

- The Rev. Sue Wintz  
  Managing Editor, *PlainViews®*

**Research**

- Linda Emanuel, M.D., Ph.D.  
  Senior Vice President, Director of Research and Education

- Richard (Tony) Powell  
  Deputy Director, Research

**Maintenance**

- Harool Khemrul  
  Maintenance Engineer

- Sal Soriano  
  Maintenance Engineer

**Reception**

- Nilda Rivera  
  Receptionist
To stay current about HealthCare Chaplaincy’s initiatives in the research, education and practice of multifaith spiritual care/palliative care, please:

- Subscribe to the twice-monthly e-newsletter HealthCare Chaplaincy Today [here](#).
- Follow and “Like” our [Facebook page](#).
- Follow us on [Twitter](#) through @MeaningComfort.

To learn more about HealthCare Chaplaincy, please visit [www.healthcarechaplaincy.org](http://www.healthcarechaplaincy.org)

To donate to HealthCare Chaplaincy, please click [here](#) to make a secure online donation or contact:

**Carl J. Marucci**  
Vice President, Advancement  
HealthCare Chaplaincy  
307 East 60th Street  
New York, NY 10022-1505  
212.644.1111, ext. 133  
cmarucci@healthcarechaplaincy.org

To contact HealthCare Chaplaincy, please email [comm@healthcarechaplaincy.org](mailto:comm@healthcarechaplaincy.org) or call:

307 East 60th Street  
New York, NY 10022-1505  
Phone: 212.644.1111  
Fax: 212.758.9959/212.486.1440
Mission Statement

To improve the effectiveness and efficiency of health care through the innovative ways chaplains promote and advance palliative care research, education and practice.